

MAYOR'S FOREWORD

INTRODUCTION

1.1. The Municipal Finance Management Act (No.56 of 2003) defines the SDBIP as:

“a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter”.

The municipal manager is responsible for the preparation of the SDBIP, which must be legally submitted to the mayor for approval once the budget has been approved by the council (around end-May or early-June). However, the municipal manager should start the process to prepare the top-layer of the SDBIP no later than the tabling of the budget (around March or earlier) and preferably submit a draft SDBIP to the mayor by 1 May (for initial approval). Once the budget is approved by the Council, the municipal manager should merely revise the approved draft SDBIP, and submit for final approval within 14 days after the approval of the budget. The mayor should therefore approve the final SDBIP and performance agreements simultaneously, and then make the SDBIP and performance agreement of the municipal manager public within 14 days, preferably before 1 July. Note that it is only the top layer (of high-level) detail of the SDBIP that is required to be made public.

It is the output and goals made public in the SDBIP that will be used to measure performance on a quarterly basis during the financial year. Note that such in-year monitoring is meant to be a light form of monitoring. The council should reserve its oversight role over performance at the end of the financial year, when the mayor tables the annual report of the municipality. The in-year monitoring is designed to pick up major problems only, and aimed at ensuring that the mayor and municipal manager are taking corrective steps when any unanticipated problems arise. The SDBIP serves a critical role to focus both the administration and council on outputs by providing clarity of service delivery expectations, expenditure and revenue requirements, service delivery targets and performance indicators. The SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance.

The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. The SDBIP should therefore determine (and be consistent with) the performance agreements between the mayor and the municipal manager and the municipal manager and senior managers determined at the start of every financial year approved by the mayor. It must also be consistent with outsourced service delivery agreements such as municipal entities, public-private partnerships, service contracts and the like.

1.2. The SDBIP concept

Municipal managers are encouraged to develop the SDBIP concept further so that it is meaningful and useful to managers. Municipalities have in the past developed and developed some form of management plan. The MFMA seeks to establish some minimum guidelines in order to encourage standardisation especially considering the lower capacity municipalities. **(National Treasury Circular 13, 31st January 2005)**

Whilst the budget sets yearly service delivery and budget targets (revenue and expenditure per vote), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets must be based on quarterly and monthly targets, and the municipal manager must ensure that the budget is built around quarterly and monthly

information. Being a start-of-year planning and target tool, the SDBIP gives meaning to both in-year reporting in terms of section 71(monthly reporting), section 72 (mid-year report) and end-of-year annual reports.

The SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the senior managers in the top

management team, the inputs to be used, and the time deadlines for each output. The SDBIP will therefore determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP should also provide all expenditure information (for capital projects and services) per municipal ward, so that each output can be broken down per ward, where this is possible, to support ward councillors in service delivery information.

The SDBIP is also a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and the municipal manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery. Being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by the council-it is however tabled before council and made public for information and for the purpose of monitoring. The SDBIP should be seen as a dynamic document that may (at lower layers of the plan) be continually revised by the municipal manager and other top managers, as actual performance after each month or quarter is taken into account. However, the top-layer of the SDBIP and its targets cannot be revised without notifying the council, and if there is to be changes in service delivery targets and performance indicators, this must be

with the approval of the council, following approval of an adjustments budget (section 54(1) (c) of MFMA). This council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor perform

1.3. Timing and Methodology for Preparation of the SDBIP

Section 69 (3) (a) of the MFMA requires the accounting officer to submit a draft SDBIP to the mayor no later than 14 days after the approval of the budget and drafts to the performance agreement as required in terms of the section 57 (1) (b) of the Municipal Systems Act. These are the legal requirements and deadline limits to assist a municipality to comply with the law, however, best practice suggests that this be done earlier by municipalities, starting with senior managers to draw up their second layer departmental SDBIPs in the early stages of the planning and budget preparation process in line with the strategic direction set in the IDP. The mayor and municipal manager should lead this process.

The municipality could also opt to have a high level SDBIP complete with ward break-downs for tabling and publication, but may also in addition make available lower layer departmental SDBIPs and other information as requested by council. With careful planning of the budget process it may be possible for the mayor to approve the SDBIP in less than 7 days after the council approves the budget. Legally, to take account of possible revisions to the budget, the Act allows for this to occur not later than 28 days after budget approval. The SDBIP is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets set in the budget and IDP. It determines the performance agreements for the municipal manager and all top managers, whose performance can then be monitored through section 71 monthly reports, and evaluated through the annual report

PRIORITY PROGRAMMES AND PROJECTS FOR 2009/2010 FINANCIAL YEAR

1. OFFICE OF THE MUNICIPAL MANAGER

KPA	STRATEGIC OBJECTIVE	INTERVENTIONS/PROJECTS	FUND	AMOUNT	RESPONSIBLE MANAGER	TIME FRAME
1Integrated Development Planning	To ensure a credible and participatory IDP	• IDP review and SDBIP	DLGTA	200 000	MM	01-03-2010
		• IDP and Budget Road shows	Equitable Share	180 000	MM	
Public Participation & good governance	To strengthen capacity of ward committees To promote effective public consultations To ensure effective public participation	• Ward Committee Training	MSIG	200 000	MM	10- 2009
		• Mayoral Imbizo		200 000	MM	01- 2010
		• Citizen satisfaction survey	MSIG	200 000	MM	
		• Open council	Equitable Share	150 000	MM	August
		• Community education	MSIG	100 000	MM	12- 2009
		• Policy development	MSIG	300 000	MM	08-2009
		Batho Pele Implementation Workshop	Equitable Share	120 000	MM	30 Sept 2009
Performance Management			Equitable share			
Organizational	Promote an optimal, functional	Development of institutional system of	Equitable share		MM	conti

Performance	& well coordinated municipality	operation				
Special Programmes	Mainstreaming of special groups development within all municipal plans and programmes	Youth Development • Launch of Youth Council Structure • RCL's, youth structures training on leadership skills& team skills • Arts Performance Development • Career Guidance and Peer Helping Workshop	Equitable Share	3000 000	MM	August 2009
		Women and children • Capacity building of women on pieces of legislation. • Formation of Gender Policy Framework • Women's Day Celebrations • Local Plan of Action for	Equitable share	100 000.00 100 000.00	MM	01-08-2009

		Children Identification of needy & child headed homes				
		- Disabled - Orientation and Mobility training for the blind	Equitable share	50 000.00	MM	01-10-2009
	Mainstreaming Mbizana sport development programmes and plans to municipal programmes	Sports Development - Coaching &referring trainings - Women sport development - Industrial League Development - Softball Tournament	Equitable share	R130 000.00	MM	02 -01 2010
	To ensure an integrated poverty eradication system	HIV/AIDS and	Equitable share	R 100 000.00	MM	Continuous
		POVERTY ALLEVIATION				
	To Facilitate an intersect oral collaboration	Dev of HIV and AIDS strategy	Equitable Share	R250 000.00	MM	01 - 2010
	To reduce the rate of prevalence in	Awareness and Education	Equitable Share	R120 000.00		

	the municipal area				MM	11- 2009
	To facilitate provision of treatment for people living with AIDS To provide support and care to child headed households	Treatment, Care and Support	Equitable Share	R130 000.00		
		Human Rights and Moral Regeneration	Equitable Share	R100 000.00		
Legal Administration Anti-Corruption	To ensure proper management of municipal legal matters	By-Laws Municipal litigations Anti-Corruption Strategy	Equitable Share	R300 000.00 R 200 000.00	MM	31 August 2009
Communication	To improve municipal communications and public liaison	- Establishment of communications unit - Review and adopt communication strategy	Equitable share	R 120 000.00	MM	31 Sept 2009

2. COPORATE SERVICES

KPA	STRATEGIC OBJECTIVE	INTERVENTIONS/PROJECTS	FUND	AMOUNT	RESPONSIBLE MANAGER	TIME FRAME
Organizational structure & recruitment	To ensure alignment of organogram with the assigned powers and functions. Identification of critical posts in terms of filling urgent and critical posts.	To fill in vacant posts by recruiting suitable and qualified personnel	Equitable share	R 362 283	CSM	28-03-2010
Job evaluation	Evaluation and analysis of newly created posts in an organogram. Provide adequate office space and computer room.	Monitoring the evaluation of new posts as reflected in a reviewed organisational	Equitable share	R 134 000	CSM	28-03-2010

Council support	To provide adequate administrative support to council in co-coordinating council activities with speakers office. Implement council records management	Implementation of Council Resolutions. Improve the management of Council record (Archives)	Equitable share	R100 000.	CSM	30-09-2009
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	system according to legislated achieved system.					
Policy review	To facilitate annual reviews of all relevant policies in order to provide effective and outdated policies.	The Council adopt the reviewed Human Resource policies.	Equitable	R400 00	CSM	31-08-2009
I.C.T	Network infrastructure upgrade. Purchasing of equipment. Establishment and provision of I.C.T unit services and support of users. Upgrade financial management systems. Facilitate the use of I.C.T in communicating with councillors	To upgrade the cabling for network infrastructure. Equipping staff with all necessary tools in order for them to perform their duties to their best level. Provide support to staff in order to meet with the demand of the institution. Apply routine maintenance in our financial systems so as to avoid delays in providing service delivery to our communities. The establishment of municipal website so as to communicate with communities in terms of municipal developments, budget	Equitable share	R994022	CSM	30-09-2009 30-09-2009 31-12-2009 31-12-2009 30-04-2010

		and programs.				
Fleet Management	Provision of transport and control for Municipal activities in terms of transport policy Review and proper administration of Municipal trips.	To ensure proper execution of Council duties	Equitable share	R108 9000	CSM	30-09-2009
Labour Relations	Execution of disciplinary and bargaining process. Occupational health and safety of employees.	Implementation of disciplinary code and also implement the decisions of the Bargaining council. Establish the occupational health and safety committee	Equitable share	R25,052	CSM	31-01-2010
Employee Assistance Plan	EAP in terms of reviewal and implementation of it.	Re-visit EAP in order to provide wellness to all employees.	Equitable share	R250 000	CSM	30-09-2009
Employment Equity	Employment equity review in terms of complying with Employment Equity Act.	Establishment of Employment equity committee. Drafting of employment equity plan and report to the department of labour in October.	Institutional support	R150 000	CSM	30-09-2009

3. BUDGET AND TREASURY OFFICE

KPA	STRATEGIC OBJECTIVE	INTERVENTIONS/PROJECTS	Indicator	FUND	AMOUNT	RESPONSIBLE PERSON	TIME FRAME
Own revenue	To increase amount of internally generated revenue	• Implementation of MPRA • Implementation of debt management and credit control policy • Monitor the introduction of ranking permits • Monitor the effectiveness of the licensing station		MSIG	200 000	CFO	CONT
Financial Management and reporting	Monitoring tool that seeks to ensure compliance with MFMA target dates	Monitoring of monthly reporting				CFO	CONT
Asset Management	Development and maintenance of GRAP/GAMAP compliant asset register	Compilation of GAMAP/GRAP compliant asset register		MSIG	200 000	CFO	31 -08-09
Supply chain mgement	To improve monitoring & reporting of SCM. To ensure that	Monitoring the implementation of the supply chain management policy				CFO	CONT

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Own revenue	To increase amount of internally generated revenue	• Implementation of MPRA • Implementation of debt management and credit control policy • Monitor the introduction of ranking permits • Monitor the effectiveness of the licensing station		MSIG	200 000	CFO	CONT
Financial Management and reporting	Monitoring tool that seeks to ensure compliance with MFMA target dates	Monitoring of monthly reporting				CFO	CONT
	service providers are in the data base.						
Annual Financial Statements	Improvement of the negative audit report to fair opinion.	Compilation of AFS		FMG	500 000	CFO	31 August 2009

4. COMMUNITY DEVELOPMENT AND LED

KPA	STRATEGIC OBJECTIVE	INTERVENTIONS/PROJECTS	Indicator	FUND	AMOUNT	RESPONSIBLE MANAGER	TIME FRAME
Learners licensing	To provide affordable learners license	Opening a Vehicle Licensing Station (operations)		ES	R120 000	CDM	30 August 09

	opportunity to Bizana communities.						
Provision of protection services	To provide security services to the community of Mbizana.	Upgrading of security systems in around the municipal offices.		Equitable share	R150 000.00	CDM	30 Sept. 2009
	To minimize the law breaking around the town area	Law enforcement		Equitable Share	R 50 000.00	CDM	30 Oct. 2009
	To provide all the necessities that keep the municipality under constant check and surveillance	Security & Surveillance		Equitable share	R318 000.00	CDM	30 Dec 2009
Teaching of writing and reading skills	To assist our communities in making them to be able to read and write	To make a positive dent on ass literacy level		Equitable share	R20 000.00	CDM	30 Oct 2009
Distribution of Safety stoves	Safety stoves project (Pilot Project) Stove distribution	Distribution of pilot safety stoves to ward 11, 16, 25		DME		CD Manager	30 Sept. 2009
Construction of leC	Integrated Energy Center – Foundation construction	Construction of foundations and walls of leC project		Petro-SA	7 000 000	CD Manager	30 Nov. 2009
Supply of water to the main buildings – Mthamvuna Nature reserve	Mthamvuna Nature reserve – piping of water into the rooms	Water reticulating the Mthamvuna Nature reserve site and lodge.		DEAT	4 000 000	CD Manager	30 Dec. 2009
Waste management	Ensure a healthy habitat and	Facilitate the review of the		R 150 000.00		Equitable	Community Dev.

	environmental friendly municipal area	- IWMP - Facilitate the identification of the new dumping site. - Facilitate a cleaning campaign. - Facilitate environmental awareness. - Lobby funds for the development of the new dumping site.			share and District Municipality	Manager	
Refuse removal	Ensure a clean environment in Bizana	- Facilitate the development of the operational model. - Implement the model.		R190 923.00	Equitable Share	Community Dev. Manager	30 Nov. 09
Coastal Management	Ensure proper management and preservation of coastal environment	- Facilitate coastal clean-ups. - Removal of alien vegetation. - Construction of ablution blocks and braai stands.		R10 000 000.00	DEAT	Community Dev. Manager	30 Dec. 09
Biodiversity	Ensure preservation of the indigenous fauna and flora species as well as	- Facilitate the proclamation of Mthamvuna Nature reserve. - Conduct			Eastern Cape Parks	Community Dev. Manager	30 Jan. 09

	conservation and environmental management	Environmental awareness campaigns towards proclamation of the reserve.			Board		
Tourism	To grow tourism to 3% by 2015	- Facilitate the construction of the Heritage theme park. - Facilitate declaration of heritage site i.e. Nkantolo. - Facilitate development of feasibility study for Ingeli Mountain Lodge. - Facilitate the expansion of Mthamvuna Lodge. - Lobby funds to strengthen LTO. - Lobby funds for development of Tourism Master plan. - Lobby funds for 2010 Fan Park (PVA).		R10 000 000.00 R1 200 000.00 R 8 000 000.00	Equitable Share, DEAT, DEDEA, DAC & SAHR A	LED Manager	30 April 09
Agriculture	Working with Provincial and National government to strengthen and	- Funding of Identified IGP's - Assisting small farmers to access market.		R 80 000.00	Equitable Share	LED Manager	30 May 09

	grow the agricultural sector to contribute 10% in the local economy by 2013	Coordinate and integrate Agrarian activities.					
Forestry	To ensure growth and development of the forestry sector to contribute 6% in the local economy by 2013	Facilitate Rehabilitation of Ndunge Forest.			Equitable Share	LED Manager	30 June 09
Mari culture	To promote sustainable use of marine resources for the benefit of the local community and meaningful contribution in the local economy	Mobilizing small scale fisheries into fully recognized structures			Equitable Share	LED Manager	30 June 2010
Manufacturing	To grow the manufacturing sector to 3% by 2013	Facilitate promotion of the manufacturing sector			Equitable Share	LED Manager	30 June 2010
Enterprise development	To promote enterprise development to contribute 3% by 2013	- Facilitate construction of market stalls. - Implementing operational plan for market stalls. - Establishment of the business		R 40 000.00	Equitable Share, TEP, SEDA	LED Manager	30 March 2010

		- resource centre. - Lobby funds for SMME's trainings.					
Mining	Ensure a coordinated and well planned mining process in Mbizana	Facilitate community awareness for mining resources.			Equitable Share	LED Manager	30 April 2010
Economic growth rate	To grow the local economy to up to 10% by 2013	Developing LED strategy			Equitable Share, DPLG	LED Manager	30 Dec 09
Integrated institutional capacity on disaster management	A level 1 disaster Risk Management Plan focuses primarily on establishing foundation institutional arrangements for disaster Risk Management, putting in place contingency plans for responding to known priority threats as identified in the initial stages of the [[disaster risk assessment.	Level 1 Disaster Risk Management Plan		Equitable Share.	100 000,00	CDM	30 Oct. 09
Response and recovery	The community itself needs support and	Relief measures		Mbizana Local Municipality , O.R. Tambo District Municipality &	20 000,00	CDM	30 Nov. 09

	assistance to prevent and cope with disasters and their effectiveness • Prevent or reduce the severity of hazard impact • Provide an effective response should impact occur • Provide for the recovery of a community affected by such an impact			Social Development department			
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5. PLANNING AND INFRASTRUCTURE

KPA	STRATEGIC OBJECTIVE	INTERVENTIONS/PROJECTS	Indicator	FUND	AMOUNT	RESPONSIBLE MANAGER	TIME FRAME
Roads & Storm water Drainage	Construct prioritised access roads through funding from MIG	Mpunzi Drift Access Road		MIG	1 885 618.65	Planning & Infrastructure Manager	30 th January 2010
		Mandlobe Access Road		MIG	1 630 239.98		15 th August 2009
		Costa –Khathula Access Road		MIG	809 172.00		15 th August 2009

		Bolorhweni Access Road		MIG	1 863 509.78		30 th July 2009
		Ntamonde Access Road		MIG	1 695 748.95		30 th August 2009
		Lucwaba Access Road		MIG	1 696 072.09		30 th February 2010
		Tsawana Access Road		MIG	2 854 309.02		30 th January 2010
		Sidanga Access Road		MIG	4 040 412.44		30 th March 2010
		Swane J.S.S. Access Road		MIG	3 088 568.00		30 th September 2009
		Ntsimbini Access Road		MIG	3 015 515.00		30 th August 2009
		Mlambondaba -Thaleni Acces Road		MIG	514,774.95		30 th August 2009
		Cabane -Crestu Access Road		MIG	600 000.00		30 th November 2009
		Sirhasheni Bridge		MIG	695 441.61		30 th January 2010
	Maintain Existing roads & Storm Water drainage	Various access roads having a total length of 150km		Equitable Share	2 300 000.00		30 th June 2010
Public Facilities	Construct public facilities and finalize those that are ongoing.	Meje Community Hall		MIG	2 353 220.40		30 th August 2009

		Mbuthweni Community Hall	MIG	2 353 220.40		30 th September 2009
		Bizana Taxi Rank Roofing	Equitable	1 800 000.00		30 th September

			Share			2009
Sports Fields	Construct new sport field	Sport Field Construction	Equitable Share	500 000.00		30 th April 2010
	Maintain existing Sport fields	Bizana Sport field Maintenance	Equitable Share	250 000.00		30 th November 2009
Electricity	Provide electricity connection to all households & businesses in the town of Bizana	Connect 233households and three businesses	Equitable Share	500 000.00		30 th June 2010
		Maintain the existing electricity network and connections	Equitable Share		Planning & Infrastructure Manager	30 th June 2010
	Provide street lighting & maintain the existing ones	Street lighting to the CBD by underground reticulation	Equitable Share	700 000.00		30 th June 2010
Town & Regional Planning	Create a township having residential and business sites	Facilitate the creation of a township on the portion of the land between OR Tambo Cultural Village & Bargain Wholesalers	DPLG	447 308.00		30 th April 2010
Land Management	Ensure efficient and accountable management of Land	Compile a policy on land management	Equitable Share			30 th August 2009
Building Control	Ensure a safe built environment	Facilitate the approval of building plans	Equitable Share			30 th June 2010
		Monitor building constructions	Equitable Share			30 th June 2010
Housing	Facilitate the provision of shelter to RDP standard	Facilitate the implementation of ongoing housing projects	Dept. of Housing			30 th June 2010
Transport Facilities	Facilitate the construction and completion of Vehicles Testing Centre	Bizana Vehicle Testing Centre	Equitable Share	1 000 000.00		30 th June 2010

2009/2012 CAPITAL PROJECTS

The table below contains prioritized infrastructure projects for the MTREF period 2009/2012. The asterisk (*) denotes proposals from the Infrastructure Department which were informed by the Mayor's IDP Outreach process.

CATEGORY	DESCRIPTION	WARD	FUND	AMOUNT
Access Roads	From T-Road to Luthulini Great Place	12	Mig	
	From Ntshamathe Shop to Ntshamathe Great Place	6	Mig	
	Nkantolo Great Place	4	Mig	
	Izinini Tribal	6	Mig	
	Dotye-Greenville	21		
	Baleni	16		
	Mgomanzi Bridge joining wards 14 and 19	14 and 19		
	Surfacing from Police Station to VLTS	1		
	Surfacing from R61 to Makwande Guest House*	1		
	Surfacing from St. Patrick's Hospital to Dlangamandla*	1		
	Mlambondaba Bridge	2		
	Ntabezulu Store – Nontlanga Project and School	15 and 16		
	Gcinisizwe Project Access Road	25		
	Access road to Khananda Heritage site	22		
	Access road to Nomlacu Health Care Centre and Mt. Zion JSS	5 and 7		
	Mthamvuna Irrigation Project access road	2		
	Mandlobe Project A/R	11		
	Majazi maize field A/R	13		
	Ntinga A/R	20		
	Mbabazo A/R	19		
	Mgwede A/R	25		
	Laleni SPS*	2		
	Roofing of Taxi Rank		Equitable	R1.8m

CATEGORY	DESCRITION	WARD	FUND	AMOUNT
			Share	
	Sport Field		Equitable Share	R500k
Community Halls	Ward 11 Community Hall	11		
	Ward 23 Community Hall	23		
	Municipal Offices	1		

Provision is also made for ongoing projects from the 2008/2009 financial year

PROJECT NAME	BUDGET(DIRECT & INDIRECT)	WARD
Mpunzi Drift Access Road	1 885 618.65	21
Meje Community Hall	2 353 220.40	
Mbuthweni Community Hall	2 353 220.40	
Khiphi-Mabhanoyini Access Road	1 228 860.00	
Didi Access Road	1 247 010.55	
Thembalesizwe Access road	1 139 736.80	
Mandlobe Access Road	1 630 239.98	
Costa -Khathula	809 172.00	
Mahaha/Mgungundlovu to Sigidi Access Road	2 842 109.54	

The following projects have been prioritized and registered for the 2009/2010 financial year (21, 077, 000)

PROJECT NAME	BUDGET(DIRECT & INDIRECT)	WARD
Bholorhweni Access Road	1 863 509.78	
Ntamonde Access Road	1 695 748.95	
Lucwaba Access Road	1 696 072.09	
Tsawana Access Road	2 854 309.02	6
Sidanga Access Road	4 040 412.44	

Swane J.S.S. Access Road	3 088 568.00	
Baleni Access Road		
Ntsimbini Access Road	3 015 515.00	
Mlambondaba -Thaleni Acces Road		
Cabane -Crestu Access Road		
Sirhasheni Bridge	695 441.61	